

Project and Program Management

Get it Right, The First Time

Create a Successful Product in a Successful Business



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Robert Sayegh Empo

Empowering your teams and managers

Global Teams

- Global and world class experience in over 10 countries including US, Europe, Israel, APAC, ANZ;
- From startups to world leading organizations, including Intel, IBM, Medtronic, Philips, and more
- Over 25 years at the intersection of Product, Business & Marketing
 - +20 years SW & HW Engineering
 - +15 years Regulated Products
 - +10 years Project Management
 - +6 years Consultant

+30 Successful Products and MVPs

- Given Imaging Pillcam (Medical)
- Siemens Coagulation Analyser (Medical)
- Philips CT Scanner Software (Medical)
- Kore Geosystems Spector scanner (Mining / Al)
- IOTA (SEW) OneBox (IoT)
- IBM Shark mainframe (B2B)
- Intel Pentium 5
- ... and many more:
 - Automatic negotiation platform (AI / B2B)
 - Baby monitor (Consumer / IoT)
 - Flight-testing remote sensors (Defense)

Expertise developing teams and products: Software, IoT, Multi Disciplinary, and Medical Devices



- Organizational alignment
- o Agile Coaching
- Lean Processes and Productivity
- Product lifecycle and impact on roadmaps
- Multidisciplinary teams
- Roadmaps and Plans adding confidence

- o Processes ISO9001/13485, IEC62304, ...
 - Hazards & Risks Management
 - Labs in-vitro/ex-vivo
 - Animal Tests
- Clinical Trials (healthy/patients)
- Handover to Production

Minimal Viable Milestones (workshop)

MVM /emvicem/

Abbreviation noun: MVM

Minimal Viable Milestone

Define your next step by addressing a priority expectation, preventing a high risk, while aiming for a specific audience.



MVM Approach

RISKS & CHALLENGES

- Assumptions
- Technical Feasibility
- Compliance
- User acceptance
- User harm
- Infringements (IP, contracts...)
- Compatibility (products, services)
- Retain Talent

TARGET AUDIENCE & STAKEHOLDERS

- Customers
- Investors
- Users in Study Groups
- Professional Vendors
- Subject Experts
- Countries of sale
- Maintenance Groups

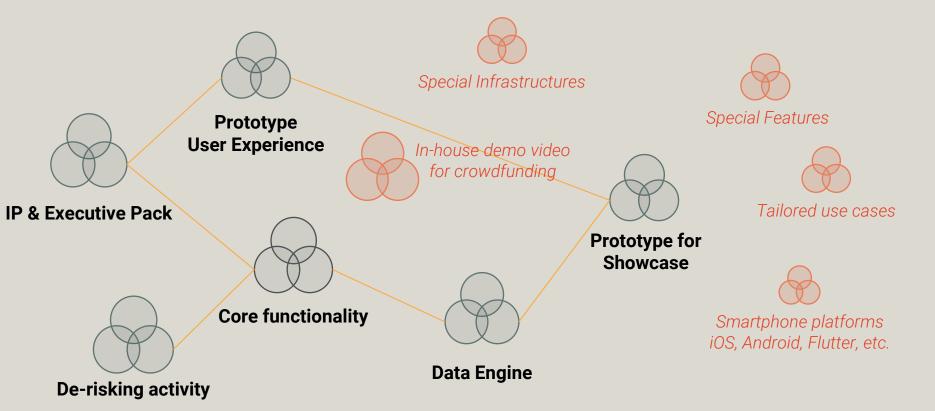
BUSINESS AGENDA & EXPECTATIONS

- Time & Money (plan, biz, cashflow)
- Marketing Strategy (ROI)
- Competitors Analysis
- Upcoming Events (conferences & competitions)
- Commitments (leases & sales)

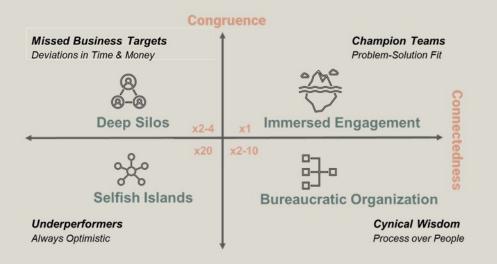
The MVM Journey Map add confidence to your plans!







Communication & Waste



Do you need help answering these questions?

- Do you keep hearing from your team "it's easy", but then becomes messy?
- Do you keep hearing from your team it's very difficult?
- Do you or your team believe it's "BAD LUCK" or "GOOD LUCK"?
 Broken product before demo;
 Too many customer complaints;
 Team stays late to fix problems;
 Embarrassing defects in the field?
- Do you have opinionated discussions in your team, without results?
- Do you keep seeking the "process" that will fix deviations and quality?



Over 70% of managers do not believe in the plans they approve!

Underperformers generate 20x times(!) more waste than Champion Teams

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PMI Pulse 2018

Geneca 2017